

Statement of Purpose

Aims and objectives

Our aim is to provide the best quality healthcare to the people of Doncaster, Bassetlaw and the surrounding areas.

We will do this by providing the best patient experience, providing care closer to where people live, and provided by the best staff in the right place

In order to achieve this aim the Trust has five strategic goals. Each of these goals has a series of objectives that are the basis of how the Trust is managed.

Strategic Goal 1 – The best patient experience – safety and quality

Patients and the public deserve to receive high quality healthcare and we aspire to provide exceptional standards of care for all, by all.

We will:

- Implement the Quality Improvement Strategy
- Implement the Leading Improvement in Patient Safety (LIPS) programme
- Improve clinical outcomes
- Engage with patients to improve quality
- Reduce Healthcare Associated Infection (HCAI)
- Improve the patient environment
- Improve the physical access to the hospital sites
- Extend the Productive Ward initiative

Strategic Goal 2 – Effective and efficient use of resources

In order to provide excellent healthcare and introduce new models of care, the Trust needs to be in sound business health. This means improving efficiency and increasing the surplus in order to invest in future developments.

We will:

- Generate a surplus for investment
- Achieve the annual savings target
- Reduce sickness absence levels
- Comply with the European Working Time Directive
- Make £24.2m savings over the two financial years 2010-2012
- Participate in the Yorkshire and the Humber carbon reduction programme
- Agree a clinically driven Information Management and Technology strategy

Strategic Goal 3 – Investing in staff – leadership and management

Our ambitions will be delivered by our staff.

We will:

- Have appraisal and job plan reviews for medical and dental staff
- Have appraisal and objective setting for other staff
- Manage performance
- Review our internal management arrangements
- Have more effective communication
- Increase participation in health research

Strategic Goal 4 – Sustainable future

Patients tell us that they want to have some services closer to where they live. The DBH@ project has listened to patients and commissioners and is moving some services to new community bases. *Ambitions for the Future* is the Trust's clinical strategy that will develop new models of care.

We will:

- Draw up development control plans for each site owned and operated by the Trust
- Provide convenient care closer to patients' homes
- Implement *Ambitions for the Future* strategy

Strategic Goal 5 – Accountability and public confidence

We are accountable for continually improving the quality of our services and safeguarding high standards of care by creating an environment in which excellence in clinical care will flourish.

We will:

- Have stronger governance – compliance and regulation
- Maintain our terms of authorisation from Monitor
- Assess and plan for potential emergencies or risks of the disruption of services
- Ensure maximum preparedness for pandemic influenza
- Ensure maximum preparedness for any form of health incident
- Work with governors and members to grow the membership

Regulated activities and types of services

The services provided at Doncaster Royal Infirmary, Bassetlaw Hospital, Montagu Hospital and Retford Hospital are to meet the acute healthcare needs of the whole population locally. The services provided at Tickhill Road Hospital are to meet the needs of older people who require rehabilitation services.

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Bassetlaw District General Hospital	Paediatrics Special care baby unit Cardiology Chest medicine Emergency medicine Endocrinology General medicine Haematology Intermediate care Rheumatology Breast surgery Gastro-enterology	A&E/Minor injuries Child & adolescent mental health services Paediatric surgery OP Paediatrics Special care baby unit Cardiology Chest medicine Dermatology OP Emergency medicine Endocrinology General Medicine	Paediatric surgery OP Breast surgery ENT OP Gastro-enterology surgery General surgery Ophthalmology OP Orthopaedics Plastic surgery OP Urology Vascular surgery Gynaecology	Medical imaging Laboratory services Endoscopy	Maternity services including obstetrics	Gynaecology	Gynaecology

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Bassetlaw District General Hospital cont'd	General Surgery Orthopaedics Urology Vascular Gynaecology Intensive care/high dependency Pain management Rehabilitation	Haematology Intermediate care Oncology OP Rheumatology Breast surgery ENT OP Gastro-enterology Audiology General surgery Ophthalmology Orthopaedics Plastic surgery OP Urology Vascular Breast screening Gynaecology Intensive care/high dependency Nutrition and dietetics Pain management Palliative care Rehabilitation					

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Doncaster Royal Infirmary	Paediatrics Paediatric surgery Neonatal intensive care Special care baby unit Cardiology Chest medicine Dermatology Emergency medicine Endocrinology General medicine GU Medicine Haematology Rheumatology Breast surgery ENT Gastro-enterology General Surgery Audiology Ophthalmology	A&E/Minor injuries Paediatrics Paediatric surgery Neonatal intensive care Special care baby unit Cardiology Clinical oncology OP Chest medicine Dermatology Emergency medicine Endocrinology General medicine GU Medicine Haematology	Paediatric surgery Breast surgery Cardiothoracic surgery OP ENT Gastro-enterology surgery General Surgery Ophthalmic surgery Orthopaedics Oral & maxillo-facial surgery Plastic surgery OP Urology Vascular surgery Gynaecology	Medical imaging Laboratory services Endoscopy	Maternity services including obstetrics	Gynaecology	Gynaecology

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Doncaster Royal Infirmary Cont'd	Orthopaedics Oral and maxillo-facial surgery Urology Vascular Gynaecology Intensive care/high dependency Pain management Rehabilitation	Nephrology OP Neurology OP Oncology OP Renal dialysis OP Rheumatology Breast surgery Cardiothoracic OP ENT Gastro-enterology General surgery Audiology Ophthalmology Orthopaedics Oral & maxillo-facial surgery Plastic surgery OP Urology Vascular Breast screening					

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Doncaster Royal Infirmary Cont'd		Gynaecology Intensive care/high dependency Nutrition and dietetics Pain management Palliative care OP Rehabilitation					
Montagu Hospital, Mexborough	Chest medicine Emergency medicine General medicine Intermediate care General surgery Orthopaedics Gynaecology Palliative care Rehabilitation	A&E/Minor injuries Paediatrics OP Paediatric surgery OP Cardiology OP Chest medicine Dermatology OP Emergency medicine	Paediatric surgery Breast surgery ENT OP Gastro-enterology OP General surgery Orthopaedics Oral and maxillo-facial surgery OP Urology OP Vascular surgery OP	Medical Imaging Laboratory services Endoscopy	Maternity services OP		Gynaecology OP

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Montagu Hospital, Mexborough Cont'd		Endocrinology OP General medicine Intermediate care Neurology OP Breast surgery OP ENT OP Gastro-enterology OP General Medicine Audiology OP Ophthalmology OP Orthodontics OP Orthopaedics Oral & maxillo facial surgery OP Urology OP Vascular OP Gynaecology OP	Gynaecology				

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Montagu Hospital, Mexborough Cont'd		Nutrition and dietetics Pain management Palliative care Rehabilitation					
Retford Hospital	N/A	Paediatrics OP Chest medicine OP Endocrinology OP General medicine OP GU Medicine OP ENT OP General surgery OP Audiology OP Orthopaedics OP Urology OP Vascular OP Gynaecology OP Nutrition and Dietetics OP	ENT OP General surgery OP Orthopaedics OP Urology OP Vascular surgery OP Gynaecology OP	Medical Imaging	Maternity services OP	N/A	Gynaecology OP

Location	Accommodation for people requiring nursing or personal care	Treatment of disease, disorder or injury	Surgical procedures	Diagnostic and screening procedures	Maternity and midwifery services	Termination of pregnancies	Family planning services
Retford Hospital Cont'd		Rehabilitation OP					
Tickhill Road Hospital	Chest medicine Palliative care Rehabilitation	Chest Medicine Nutrition and Dietetics Palliative Care Rehabilitation	N/A	Medical Imaging	N/A	N/A	N/A

Full name of provider

Doncaster and Bassetlaw Hospitals NHS Foundation Trust

Business Address: Doncaster Royal Infirmary
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Doncaster
South Yorkshire
DN2 5LT

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Email: contact@dbh.nhs.uk

Website: www.dbh.nhs.uk

Legal status of provider

The provider is an organisation, and is an NHS Foundation Trust.

Locations

Doncaster Royal Infirmary
Armthorpe Road
Doncaster
South Yorkshire
DN2 5LT

Tel: 01302 366666

Bassetlaw District General Hospital
Blyth Road
Worksop
Nottinghamshire
S81 0BD

Tel: 01909 500990

Montagu Hospital, Mexborough
Adwick Road
Mexborough
South Yorkshire
S64 0AZ
Tel: 01709 585171

Retford Hospital
North Road
Retford
Nottinghamshire
DN22 7XF

Tel: 01777 274400

Tickhill Road Hospital
Weston Road
Balby
Doncaster
DN4 8QL

Tel: 01302 796000